Elsevier Care Planning Helps Baptist Health Advance Patient-Centered Care, Improve Interprofessional Collaboration
Baptist Health chose Elsevier Care Planning to standardize processes across facilities and optimize the coordination of evidence-based care. An internal study revealed a 225% post-implementation improvement in overall satisfaction with care planning.

Deployment of the solution enabled the organization to elevate staff perceptions of care planning across four domains. Some highlights include:

- 132% increase in perceptions that care planning improves communication among interprofessional team members
- 72% increase in perceptions that care planning supports critical thinking to reflect the goals of patients and families
- 130% increase in perceptions that care planning incorporates best practices into care
Customer Profile
Headquartered in Louisville, Ky., Baptist Health offers more than 350 points of care across the states of Kentucky, Indiana, Illinois and Tennessee. The health system maintains approximately 2,700 beds across nine hospitals and realized 116,419 inpatient and 1.7 million outpatient visits in 2017. Notably, all hospitals have received either ANCC Magnet® or ANCC Pathway to Excellence® designations.

The Challenge: Extracting Greater Value from Care Planning Processes
Care planning is an integral component of interprofessional care delivery models and a necessary pathway to advancing patient-centered care. Like many health systems across the U.S., Baptist Health desired to elevate the use of care plans in its acute care settings and convey the benefits of these tools to patients and the interprofessional care team.

A requirement of the Centers for Medicare and Medicaid Services, care planning was often viewed as simply a regulatory box to check rather than a valid tool for optimizing care delivery, according to Sarah Almon Hibbs, APRN, CNM, WHNP, clinical practice model site coordinator for Baptist Health.

"The pace is incredibly hectic in today's demanding, fast-paced acute care environment, and staff often view care plans as just more administrative busy work," Almon Hibbs said. "We wanted to implement an integrated, evidence-based care plan model that would improve staff perceptions of the process and advance patient-centered care in a meaningful way."

Specifically, Baptist Health wanted to increase the value of the care planning process by aligning with the following goals and characteristics:

- Patient-specific goals
- Patient centered
- Progress and outcomes-driven
- Interprofessional collaboration and optimal care coordination

To achieve this framework, Baptist Health first needed to overcome fragmented, paper-based approaches to care planning. Processes were driven by care plans that were printed and applied upon admission. While these tools were based on a standardized list of nursing problem statements and interventions, their application and use varied across the health system’s nine hospitals, and it was difficult to keep guidelines current with rapidly changing evidence.
The Solution: Elsevier Care Planning

Baptist Health chose Elsevier Care Planning to standardize care planning processes and promote greater transparency across its interprofessional teams. The highest-ranked care planning solution in KLAS®: Software & Services Report from 2017-2019, Care Planning combines the patient story, more than 600 evidenced-based clinical practice guidelines and standardized assessments into one patient-centered plan.

Tracy Phillips, CNP, RN, NE-BC, nurse researcher with Baptist Health, said that the Elsevier solutions were specifically chosen for their ability to integrate evidence-based practice at the point-of-care, drive greater collaboration and communication across care team members and improve patient-centered care. “It was our goal to elevate critical thinking and meaningful care around the patient to drive better outcomes and satisfaction with care,” she noted. “Elsevier allows us to move from a ‘task-oriented’ approach to care to a coordinated effort based on one patient, one team and one plan.”

Elsevier Care Planning was integrated directly into Baptist Health’s EHR workflow. Today, care teams develop individual care plans that follow a rigorous evidence-based process and focus on preventing potential problems and omissions of care. The tool allows care teams to develop a shared “patient story” that reflects the goals and needs of the individual.
Changing Perceptions for the Better

Baptist Health conducted a quasi-experimental study related to implementation of the new care planning model to measure success with outlined goals. A pre- and post-implementation test design assessed clinician perceptions around four domains: 1) communication and collaboration; 2) critical thinking; 3) evidence-based practice; and 4) overall satisfaction.

Survey results revealed a remarkable 225% improvement in overall satisfaction with the new care plan model powered by Elsevier. Overall, Baptist Health saw improvement in perceptions across the other three domains, along with improved use of care plans and a 10% improvement in updating the care plan at least daily.

Study Design

The survey was administered via SurveyMonkey. Participants were invited by email to participate prior to implementation and again six months following.

Communication and Collaboration

- Use during handoff +36%
- Understand team member contributions +164%
- Improved communication among team members +132%
- Documentation tool used among members +72%

Critical Thinking

- CP is a guide for patient care +93%
- Individualized to each patient +44%
- Reflects goals of patients and family +72%
- Tells the patient’s story and shows progression +121%

Evidence-Based Practice

- Able to incorporate best practice +130%
- Able to easily locate references +87%

Pre-CPM Survey

152 participants
- 88% registered nurses
- 3% PT/OT/SLP
- 3% respiratory therapy

Post-CPM Survey

117 participants
- 70% registered nurses
- 13% PT/OT/SLP
- 14% respiratory therapy
While the initial outcomes are very encouraging, Baptist Health plans to continue its course of increasing understanding of the new care planning model. “Because the care plan components are so seamlessly integrated, staff are routinely touching and using these components, but some are unaware that they are part of the ‘care plan,’” Phillips said. “We believe that we have only touched the surface of this model’s potential to impact care delivery and patient experiences.”

Learn more at [www.elsevier.com/care-planning](http://www.elsevier.com/care-planning)